

**WACCAMAW
WORKFORCE DEVELOPMENT BOARD**



REQUEST FOR PROPOSAL

for

**Workforce Innovation and Opportunity Act
ONE-STOP OPERATOR**

Program Year July 1, 2017 – June 30, 2018

Release Date: April 7, 2017

Introduction to the Local Area

The Waccamaw Workforce Development Area is a three-county Local Workforce Development Area including Georgetown, Horry, and Williamsburg Counties. The comprehensive SC Works Center is located in Conway, South Carolina with affiliate locations in Georgetown and Kingstree.

Sector partnerships will be an important strategy in the Waccamaw Workforce Development Area and within our region. Waccamaw Workforce Development Area will focus its efforts on Health Care and Manufacturing forecasted in-demand industries and occupations. In terms of having a comprehensive career pathways approach to building a talent pipeline for the in-demand occupations, Retail, particularly as it relates to Hospitality, will also be considered an existing in-demand industry that will provide a stepping-stone for upward movement into middle skill in-demand industries and occupations.

The Waccamaw Workforce Development Board's strategic vision for preparing an educated and skilled workforce inclusive of youth and individuals with barriers to employment in order to support the local area economic growth and economic self-sufficiency is ***to guide the Waccamaw workforce delivery system in developing a skilled workforce that meets the needs of businesses and strengthens the local economy.***

Strategic Goals:

1. Create a workforce system that is relevant to business customers.
2. Establish a sector partnership and career pathway model to grow the talent pipeline of new and emerging in-demand industries and occupations.
3. Embrace a customer-centric methodology that serves diverse populations and informs improved processes and procedures.
4. Identify industries that have sustainable wage and career opportunities.
5. Support dynamic partner alignment and integration to better serve business customers and jobseeker clients.

Document evidence-based return on investment through a performance management dashboard to track employment, retention, wages, and educational attainment.

Request for Proposals

This Request for Proposal was prepared based upon the Workforce Innovation and Opportunity Act of 2014 (WIOA) and associated U.S. Department of Labor Regulations and guidance. This Federal Law was implemented to consolidate, coordinate, and improve employment, training, literacy and vocational rehabilitation programs in the United States. WIOA provides the framework for a national workforce preparation system that is flexible, responsive, customer-focused, and locally managed. Mandatory core program partners include: Adult, Dislocated Worker, Youth, Wagner-Peyser, Adult Education and Literacy, and Vocational Rehabilitation, along with required partners specified in the Act. Bidders are strongly encouraged to read Training and Employment Guidance Letter

04-15 issued by the U.S. Department of Labor that outlines the vision for the One-Stop system under WIOA and Training and Employment Guidance Letter 15-16 issued by U.S. Department of Labor that outlines the competitive selection of One-Stop Operators.

The three hallmarks of WIOA include:

1. The needs of businesses and workers drive workforce solutions, and local boards are accountable for this within the communities they serve.
2. One-Stop Centers provide excellent customer-centric services and focus on continuous improvement; and,
3. The workforce system supports strong regional economies and plays an active role in community and workforce development.

WIOA is built around the following key principles:

- Increase access and opportunity, particularly for those individuals with barriers to employment, to ensure success in the labor market.
- Support the alignment of workforce investment, education, and economic development systems in support of a comprehensive, accessible, and high-quality workforce development system.
- Improve the quality and labor market relevance of workforce investment, education, and economic development efforts to provide workers with the skills and credentials necessary to secure and advance in employment with family-sustaining wages, and to provide employers with the skilled workers they need to succeed in a global economy.
- Promote improvement in the structure and delivery of services to better address the employment and skill needs of workers, jobseekers, and employers.
- Increase the prosperity of workers and employers and the economic growth of communities, regions, and states, and the global competitiveness of the United States.
- Provide workforce investment activities, through statewide and local workforce development systems, that increase the employment, retention and earnings of participants, and increase attainment of recognized postsecondary credentials by participants.

The Waccamaw Workforce Development Board (Board) oversees the Workforce Innovation and Opportunity Act (WIOA) funds for the Waccamaw Local Workforce Area. Currently, the Waccamaw Regional Council of Governments is the authorized Workforce Administrator and serves as the One-Stop Operator and Service Provider for WIOA funded Youth, Adult, and Dislocated Worker Services.

In Section 107 of the legislation and in § 678.605 of WIOA Regulations Local Workforce Boards are required to competitively procure the One-Stop Operator role and responsibilities. The Waccamaw Workforce Development Board has contracted with an independent consultant to assist a Board Procurement Task Force in soliciting and selecting a One-Stop Operator. § 678.615 says that firewalls must be in place to ensure that a current Operator may not be involved in conducting the competitive process. The

procurement is separate from the Waccamaw Regional Council of Governments to ensure the absence of conflict of interest in the event Waccamaw Regional Council of Governments makes the decision to propose to continue serving as the One-Stop Operator.

The Waccamaw Workforce Development Board is soliciting proposals to identify a single One-Stop Operator for the Waccamaw Local Workforce Development Area comprehensive and affiliate One-Stop Centers:

- SC Works Conway (comprehensive)
200-A Victory Lane
Conway, South Carolina 29526
- SC Works Georgetown (affiliate)
2704 Highmarket Street
Georgetown, South Carolina 29440
- SC Works Kingstree (affiliate)
530 Martin Luther King, Jr. Ave.
Kingstree, South Carolina 29556

For more information on the local area and the workforce system see <http://waccamawworks.org>.

Resource Information

Potential bidders may get helpful background information from the Local Integrated Plan that was recently submitted to the State of South Carolina by the Waccamaw Workforce Development Board. The plan can be found at <http://wrcog.org/workforce-investment-board/workforce-investment-board/>

The United States Department of Labor has a WIOA Online Community of Practice that provides information sharing needed to implement and maintain WIOA at: <http://on.workforcegps.org>

WIOA law and regulations can be found at: www.doleta.gov/wioa/

South Carolina's WIOA Combined State Plan Executive Summary can be found at: [https://www.scworks.org/media/WIOA/WIOA Unified Plan Executive Summary 031416.pdf](https://www.scworks.org/media/WIOA/WIOA%20Unified%20Plan%20Executive%20Summary%2031416.pdf)

A copy of the current Memorandum of Understanding/Resource Sharing Agreement can be found at <http://wrcog.org/workforce-investment-board/workforce-investment-board/>. This document is being revised for the new Program Year but is very similar to the one provided on the website.

RFP Timeline

4/7/17	Request for Proposal Released and Posted on http://wrcog.org/workforce-investment-board/workforce-investment-board/
4/14/17	Letter of Intent Due to Mary Ann Lawrence at malaw528@aol.com
4/14/17	Deadline for Questions to Mary Ann Lawrence at malaw528@aol.com
4/18/17	Questions and Answers Released and Posted on http://wrcog.org/workforce-investment-board/workforce-investment-board/
5/9/17	Proposals Due Electronically to Mary Ann Lawrence at malaw528@aol.com
5/16/17	Committee Evaluation and Recommendation
5/16/17	Full Board or Executive Committee Approval and Chief Elected Official Approval
5/16/17	Award Announcement and Letter of Intent to Award
By 6/8/17	Negotiate and Finalize Contract
7/1/17	Contract Start Date

Technical Details

The contract resulting from this RFP begins July 1, 2017 and will be a one-year agreement through June 30, 2018 with the ability to extend the contract for one year periods not to exceed a total contract of four years at the sole discretion of the Waccamaw Workforce Development Board and the Chief Elected Officials. Contract extensions may be based on funding availability, satisfactory performance, and other factors determined appropriate by the Waccamaw Workforce Development Board and the Chief Elected Officials.

Once the contract has been awarded, the Waccamaw Workforce Development Board, in collaboration with the Chief Elected Officials, reserves the right to modify delivery design. In the event the modification requires additional labor hours on the part of the One-Stop Operator terms will be negotiated and the contract modified. The Board also reserves the right to de-obligate funds from the One-Stop Operator if it fails to meet contractual requirements.

The successful bidder will be required to agree to the Contract General Terms and Conditions, have all controls securely in place, and agree to comply with any policies created by the Waccamaw Workforce Development Board and any applicable Federal or State policies, regulations, or laws. The successful respondent to this RFP will be expected to participate in contract negotiations to establish the exact services to be provided and the costs of those services. The funding award will not be final until an executed agreement is in place. The final negotiated proposal narrative and budget schedule will constitute the Statement of Work for the contract. The content of the accepted proposal will become the basis

for the negotiation of a final contract agreement. Applicants are advised that most documents in the possession of the Board are considered public records and subject to disclosure under South Carolina's Public Records Laws.

This RFP does not commit the Waccamaw Workforce Development Board to direct the award of a final contract agreement and will not pay any costs incurred in the preparation of a proposal to this request. The Board reserves the right to request additional data, discussion, or presentation in support of written proposals. The Board may reject any or all proposals received and reserves the right to cancel in whole or in part this RFP if it is in the best interest of the Board to do so.

A bidder may not be recommended for funding regardless of the merits of the proposal submitted if it has a history of contract non-compliance with the Waccamaw Workforce Development Board or any other funding source. Subcontracting is not permitted without written authorization from the Board.

Bidders who have submitted a proposal may protest the award of the contract according to the following process:

1. Protests must be filed electronically and be received by the Board's consultant at malaw528@aol.com by May 23, 2017. All protests are public information after the protest period ends.
2. All protests must state the basis for the protest in clear terms and provide an alternative the protester finds acceptable. The basis of the protest must be a violation of a State or Federal contracting law, rule, or regulation applicable to the contracting process.
3. The independent consultant will forward all protests to the RFP Task Force and provide detail on whether the protests meet the above conditions.
4. During any part of the review or consideration, the protester may be asked to clarify or amplify statements or to provide proof of claims or other statements. Any such requests must be fully responded to within the time designated by the RFP Task Force. In the event a protester fails to respond, the protest will be dismissed and no further protest will be accepted relative to this RFP.
5. The Board RFP Task Force will review the protest and will issue a written response that is intended as a complete and final answer to the protest. A response will be issued no later than June 1, 2017.
6. The Board RFP Task Force will document the submission of a protest and the findings in meeting minutes.

Eligible Applicants

Organizations eligible to submit proposals may fall within any of the following categories:

- Governmental Agencies
- Private Non-Profit Organizations
- Private For-Profit Businesses
- Educational Entities

One-Stop Operator Roles and Responsibilities

The One-Stop Operator must coordinate the service delivery of core and required one-stop partners and other required partners working with the comprehensive and affiliate One-Stop Centers. This includes managing partner responsibilities in the comprehensive One-Stop Centers as defined in the Memorandum of Understanding (MOU). The current Memorandum of Understanding is available on <http://wrcog.org/workforce-investment-board/workforce-investment-board/>. A new document is being negotiated and will replace the current MOU when executed. The contents are very similar.

The WIOA MOU serves the key purpose of defining partner roles and focuses, in part, on the shaping of the workforce system. This includes the sharing of resources, referral agreements, etc. In the end, the overall goal is to ensure efficiency within the Waccamaw area workforce system. As such, to ensure that all partners clearly understand the roles and responsibilities of each Partner under the workforce system.

WIOA was signed into law on July 22, 2014, and went into effect July 1, 2015. WIOA supersedes the Workforce Investment Act of 1998, and amends the Adult Education and Family Literacy Act, the Wagner-Peyser Act, and the Rehabilitation Act of 1973.

WIOA has two tiers of partners: Core Program Partners and Required Partners.

The Core Program Partners who are required to collaborate and participate in the One-Stop System include: WIOA Adult, Dislocated Workers, Youth; Wagner-Peyser labor exchange; Adult Education and Literacy; and, Vocational Rehabilitation. Core Program Partners are in the common performance measures pool and must work closely together to achieve success.

Required Program Partners must participate in the MOU process and provide coordinated services with the comprehensive One-Stop Centers. Required Program Partners include the four Core Program Partners as well as: Career and Technical Education, Title V Older Americans, Job Corps, Native American Programs, Migrant Seasonal Farmworkers, Veterans, Youthbuild, Trade Act, Community Services Block Grant, HUD, Unemployment Compensation, Second Chance, and TANF. In the event any of the required partners do not have funding in the Waccamaw local area, their participation is waived.

The One-Stop Operator will be the point of contact regarding issues pertaining to customer complaints that are substantive to the required partners operating in the comprehensive and affiliate One-Stop Centers. This will include convening partner meetings on a regular basis as well as stakeholder meetings including all core

program partners and advising the Administrative Entity and Board Staff on partner operational challenges and successes.

In support of the WIOA MOU the One-Stop Operator responsibilities will also include:

- Coordinating service delivery among partners
- Managing hours of operation at the comprehensive Centers
- Facilitating customer flow, customer service, initial assessment, resource room usage, tracking, and referral processes are carried out as agreed upon in the WIOA MOU
- Communicating Board and Administrative policies and procedures to all partners
- Reporting to the Administration and Board on Center activities

The One-Stop Operator will submit a written and verbal report on work accomplished and challenges encountered on a quarterly basis to the Waccamaw Workforce Development Board. In addition, the One-Stop Operator will gather data for the Board from the partners on a quarterly basis including: common measure information; tracking incoming clients; resource room usage; and program specific referrals as outlined in the WIOA MOU.

The One-Stop Operator lead staff person must be hired locally and reside within the Waccamaw three-county area.

FY2016-2017 One-Stop Operator Budget

Proposals must include a detailed budget that shows all costs related to serving as One-Stop Operator. This RFP does not include a dollar figure, as it is the choice of the Board Task Force to get a proposed cost from each respondent. Budget detail should include categorizing costs as direct, indirect, administrative, or program.

Submission Information and Requirements

General Submission Information

To be considered for funding, an entity must submit a proposal along with other supporting documentation in accordance with the instructions in this RFP. When evaluating a proposal, the Board Task Force will consider how well the respondent has complied with these instructions and provided the required information. The Board Task Force reserves the right to request clarifications from any bidder regarding information in their proposals and may request an oral presentation if deemed appropriate and necessary to make a final recommendation.

Bidders may request clarification to comply with instructions during the Question and Answer period April 7, 2017 through April 14, 2017 by emailing Mary Ann

Lawrence at malaw528@aol.com. The Board's RFP Task Force will discuss and respond to all questions by April 18, 2017 and post the answers on <http://wrcog.org/workforce-investment-board/workforce-investment-board/>. Bidders shall not direct questions or have conversations regarding this RFP with any Board Members, Chief Elected Officials, the Consultant, or Waccamaw Regional Council of Government's staff except during the official "question" period. All questions must be communicated through malaw528@aol.com. Questions submitted should be electronic and include in the subject line *Questions – Waccamaw One-Stop Operator Procurement*. Questions without the assigned subject line will not be considered.

The proposal, as well as any reference materials presented, must be typed in English in at least 12-point font and must be on standard portrait 8 ½ " by 11" size with no less than one inch margins. Landscape orientation containing charts, spreadsheets, and oversize exhibits is permissible.

Contract Funding Source

Funding for One-Stop Operator is made possible by a grant from the U.S. Department of Labor and is administered by the Waccamaw Regional Council of Governments on behalf of the three-county Waccamaw area in partnership with South Carolina Department of Employment and Workforce.

Compliance Requirements

Any award of a contract under this RFP will be subject to applicable requirements of the funding sources, including the U.S. Department of Labor and the South Carolina Department of Employment and Workforce. These terms and conditions include, without limitation, provisions regarding reporting, insurance, indemnification, audits, nondiscrimination, minority and women's business enterprise requirements, veterans' priority of service, conflict of interest and local hiring provisions.

Available Funds Note

It is suggested that the organization has a minimum of three months operating capital on-hand throughout the term of the contract.

Public Records

Bidders are advised that documents in possession of the Waccamaw Workforce Development Board are considered public records and subject to disclosure under the South Carolina Freedom of Information Act.

Contractor Qualifications and Responsibilities

All businesses/organizations must meet a minimum level of administrative and fiscal capacity in order to contract for One-Stop Operator. Therefore, the successful bidder given selection notification must provide the following Documentation of Qualifications within a ten-day period after notification. Failure to satisfactorily provide the following documentation could result in disqualification of the proposed award.

Documentation of Organization's Qualifications:

- Legal entity (Proof of Incorporation, 501(c) (3), etc. and Designation from the IRS of tax-exempt status) if applicable. Must submit document proving legal entity.
- Written personnel policies. Must submit table of contents of personnel policies.
- Have an ongoing quality assurance process for services. Must submit descriptions of process.
- For organizations that have more than one revenue source, must submit revenue documentation identifying the various sources of the amounts.
- Proven fiscal capacity including capacity for fund accounting. Must submit bound copy of most recent formal audit completed within last year. Must satisfactorily address all findings.
- Verify that the program has procured and will maintain during the life of the contract the following required insurance coverage: professional liability, errors and omissions; commercial general liability insurance, including contractual liability insurance; business automobile liability (if applicable); worker's compensation coverage; and employee dishonesty insurance. Must submit copies of certificate of insurance with contract.

Proposal Content and Scoring

Proposals will be evaluated on Three Parts:

- Part I Required Format and Content in #1 below
- Part II Experience and Philosophy (40 points) & Approach (60 points)
- Part III Budget Detail and Total Cost

The top two scores in Part II will move onto consideration and analysis of budget detail and total cost.

1. **All proposals must contain the following documents in this order to be considered:**

- a. Title Page Including Entity, Contact Person (email, phone, address)
- b. Executive Summary (no longer than 1 page)
- c. Proposal Narrative (no longer than 10 pages)
- d. Budget and Budget Narrative (no longer than 2 pages)
- e. Three References Attesting to Relevant Experience – hard copy letters preferred along with list and contact information

2. **Experience and Philosophy** (40) points)

Describe your experience with and/or philosophy regarding the following:

- a. Visionary leadership while operating within structured rules and guidelines.
- b. Fostering collaboration and partnerships.
- c. Measuring customer satisfaction.
- d. Working on diverse/divergent issues or agendas to reach outcomes.
- e. Serving diverse customers including employers, economically disadvantaged individuals with little or no work experience, individuals with disabilities, dislocated workers with experience, and young adults.
- f. Understanding of Federal laws and workforce or related laws, including the Workforce Innovation and Opportunity Act.

- g. Experience with operating One-Stop Centers in the current and previous legislations.
- h. Experience in the Waccamaw three-county area.

3. **Approach** (60 points)

Describe how you will approach the One-Stop Operator roles and responsibilities identified above in terms of:

- a. Staffing (Including Job Descriptions, Experience, and Percent of Time Allocated to One-Stop Operator Duties, and Local Hiring of Management)
- b. Partner Collaboration
- c. Partner and Center Communication
- d. Performance Reporting
- e. Adherence to Board and Administrative Entity Policies and Procedures
- f. Comprehensive versus Affiliate Center Coverage
- g. Description of Roles and Responsibilities Being Proposed

4. **Budget, Budget Narrative, and Total Cost**

- a. Proposed Direct Cost Detail
- b. Proposed Indirect Cost Detail
- c. Proposed Administrative Costs
- d. Proposed Program Costs
- e. Proposed Profit